2001-2002

EXECUTIVE COUNCIL

Annual Report

Alberta
GOVERNMENT OF ALBERTA

Copies of this report are available from:

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For toll-free public access
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EXECUTIVE COUNCIL
2001-2002 Annual Report

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Preface

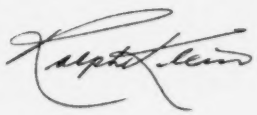
The Public Accounts of Alberta are prepared in accordance with the *Financial Administration Act* and the *Government Accountability Act*. The Public Accounts consist of the annual report of the Government of Alberta and the annual reports of each of the 24 ministries.

The annual report of the Government of Alberta, released June 25, 2002, contains the Minister of Finance's accountability statement, the consolidated financial statements of the Province and a comparison of the actual performance results to desired results set out in the government's business plan, including the *Measuring Up* report.

- This annual report of the Ministry of Executive Council contains the Minister's accountability statement, the audited financial statements of the ministry and a comparison of actual performance results to desired results set out in the ministry's business plan. The ministry's audited financial statements include the accounts of entities making up the ministry, including the Office of the Premier/Executive Council and the Public Affairs Bureau. The financial statements of each of these component entities of the ministry are also included in this annual report.

◆ *Minister's Accountability Statement*

The Ministry's Annual Report for the year ended March 31, 2002 was prepared under my direction in accordance with the *Government Accountability Act* and the government's accounting policies. All of the government's policy decisions as at September 3, 2002 with material economic or fiscal implications of which I am aware have been considered in the preparation of this report.



Ralph Klein
Premier

◆ *Message from the Minister*

Executive Council provides support to Government of Alberta ministries and agencies to ensure that programs and services respond to the needs of Albertans. It provides administrative and communications support for policy coordination, business planning and cross-government initiatives.

This report includes the Public Affairs Bureau, which ensures effective communication between government and Albertans. The work of the Public Affairs Bureau supports all the government goals and objectives by ensuring cost and service efficiencies, coordination of program and service delivery and the continued two-way dialogue between Albertans and their government.

The coordinated and responsive approach taken by the Bureau was demonstrated in the aftermath of the September 11 terrorist attacks in the U.S. and the support provided to the Ministerial Task Force on Security in Alberta. A web site was set up to provide daily updates on security and other issues following the attacks. Staff across government worked together to provide accurate and timely information.

Other achievements and initiatives outlined in this report include:
- increased focus on client and customer service, grounded in the knowledge that Albertans are the primary customer for all government services and programs;
- comprehensive communications support to government programs, including cross-government initiatives; and
- increased use of Internet technology to provide key information to Albertans, create opportunities for public input and improve access to programs and services.

The effective support provided to the government by Executive Council enhances the ability of ministries to understand and respond to the expectations of Albertans. Executive Council will continue to ensure that those needs and expectations are met in the years to come.

Ralph Klein
Premier

◆ *Management's Responsibility for Reporting*

Executive Council includes: the Offices of the Premier and the Lieutenant Governor and general administrative support to members and committees of Executive Council; Protocol, the Alberta Order of Excellence Council and the Public Affairs Bureau.

The executives of the individual entities within the ministry have the primary responsibility and accountability for the respective entities. Collectively, we ensure the ministry complies with all relevant legislation, regulations and policies.

Ministry business plans, annual reports, performance results and the supporting management information are integral to the government's fiscal and business plans, annual report, quarterly reports and other financial and performance reporting.

Responsibility for the integrity and objectivity of the financial statements and performance results for the ministry rests with the Premier, Minister Responsible for Executive Council. Under the direction of the Minister Responsible, I oversee the preparation of the ministry's annual report, including financial statements and performance results. The financial statements and the performance results, of necessity, include amounts that are based on estimates and judgements. The financial statements are prepared in accordance with the government's stated accounting policies.

As Deputy Minister, in addition to program responsibilities, I establish and maintain the ministry's financial administration and reporting functions. The ministry maintains systems of financial management and internal control which give consideration to costs, benefits, and risks that are designed to:

- provide reasonable assurance that transactions are properly authorized, executed in accordance with prescribed legislation and regulations, and properly recorded so as to maintain accountability of public money;
- provide information to manage and report on performance;
- safeguard the assets and properties of the Province under ministry administration;
- provide Executive Council, Treasury Board, the Minister of Finance and the Minister Responsible any information needed to fulfil their responsibilities; and
- facilitate preparation of ministry business plans and annual reports required under the Government Accountability Act.

In fulfilling my responsibilities for the ministry, I have relied, as necessary, on the executive of the individual entities within the ministry.

Julian Nowicki
Deputy Minister, Executive Council

EXECUTIVE COUNCIL

Public Affairs Bureau

◆ *Overview*

Public Affairs Bureau Highlights

The mission of the Public Affairs Bureau is to help the government in its ongoing dialogue with Albertans by providing quality, coordinated and cost-effective communications services.

The Public Affairs Bureau's spending for 2001-2002 was $10,102,000, within its authorized budget of $10,251,000. Bureau revenues totaled $2,796,000 - $296,000 over the target of $2,500,000.

Performance measures related to Goals 1 and 2 were modified this year to better focus on Albertans' communications needs and priorities. The new benchmark for both measures is 63%.

Survey results related to client satisfaction with Bureau services, as well as public satisfaction with the RITE telephone system and the Queen's Printer Bookstore remain on track, with levels ranging from 93% to 99%.

Some of the Bureau's key accomplishments for the 2001-2002 fiscal year include:

- Expanding the use of the Internet as a two-way communications tool through Alberta Connects.

- Working in partnership with government ministries, other levels of government and community and industry organizations to communicate key events and initiatives.

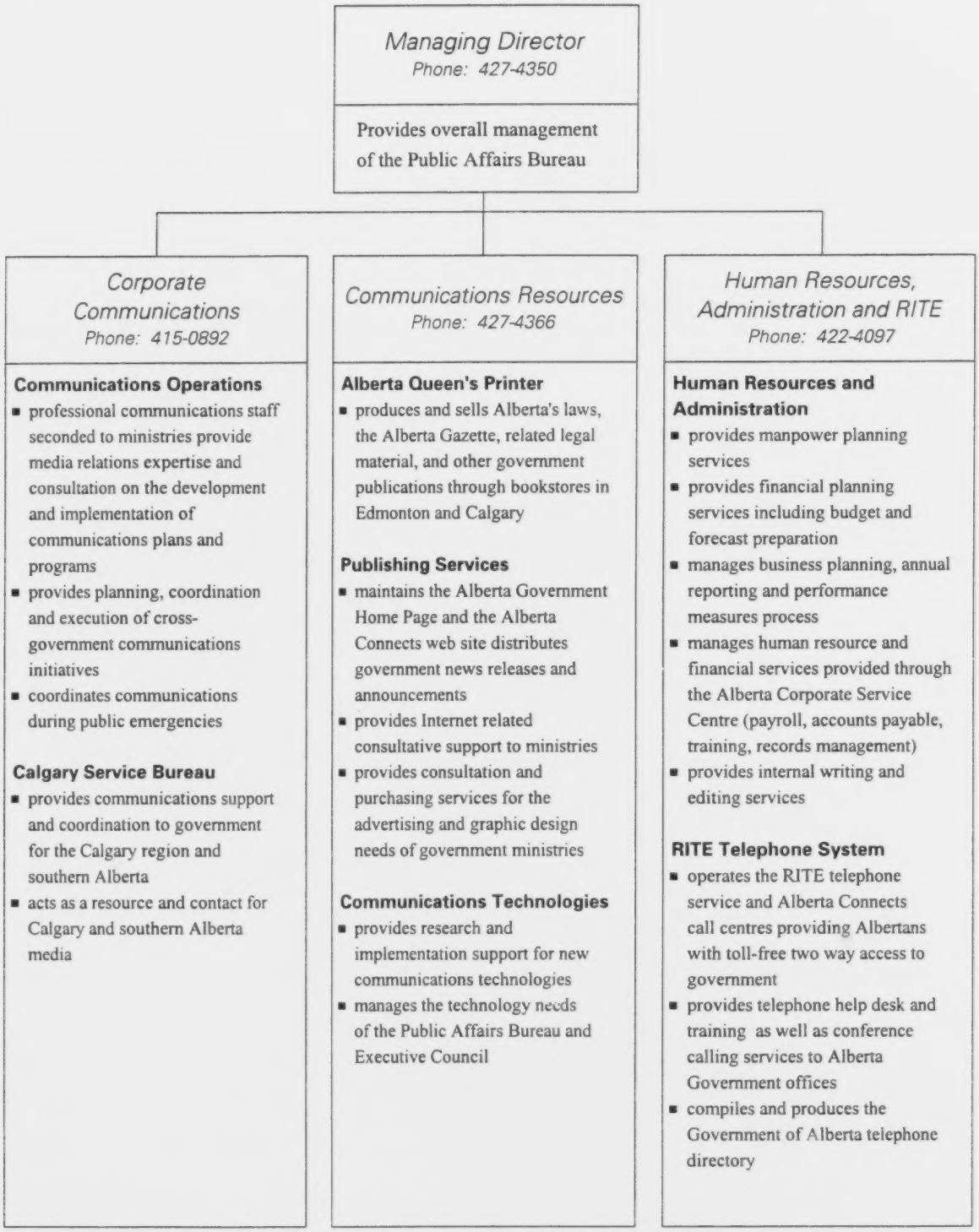
- Providing comprehensive communications support to cross-government initiatives, programs and services.

- Providing strategic communications support to key government actions.

- Improving access to government information for Albertans, through actions such as the redesign of web sites and increased volume on Alberta Connects.

- Completion of the revision and conversion of the Revised Statutes of Alberta (RSA 2000).

Organization Chart


Managing Director
Phone: 427-4350
Provides overall management of the Public Affairs Bureau
Corporate Communications
Phone: 415-0892
Communications Operations
professional communications staff seconded to ministries provide media relations expertise and consultation on the development and implementation of communications plans and programs
provides planning, coordination and execution of cross-government communications initiatives
coordinates communications during public emergencies
Calgary Service Bureau
provides communications support and coordination to government for the Calgary region and southern Alberta
acts as a resource and contact for Calgary and southern Alberta media
Communications Resources
Phone: 427-4366
Alberta Queen's Printer
produces and sells Alberta's laws, the Alberta Gazette, related legal material, and other government publications through bookstores in Edmonton and Calgary
Publishing Services
maintains the Alberta Government Home Page and the Alberta Connects web site distributes government news releases and announcements
provides Internet related consultative support to ministries
provides consultation and purchasing services for the advertising and graphic design needs of government ministries
Communications Technologies
provides research and implementation support for new communications technologies
manages the technology needs of the Public Affairs Bureau and Executive Council
Human Resources, Administration and RITE
Phone: 422-4097
Human Resources and Administration
provides manpower planning services
provides financial planning services including budget and forecast preparation
manages business planning, annual reporting and performance measures process
manages human resource and financial services provided through the Alberta Corporate Service Centre (payroll, accounts payable, training, records management)
provides internal writing and editing services
RITE Telephone System
operates the RITE telephone service and Alberta Connects call centres providing Albertans with toll-free two way access to government
provides telephone help desk and training as well as conference calling services to Alberta Government offices
compiles and produces the Government of Alberta telephone directory

Operational Overview

The three core businesses of the Public Affairs Bureau are to:

1. **Help government ministries communicate with Albertans:** supply professionals to ministries to develop and implement communications programs; provide communications planning and consulting to government; coordinate communications for priority initiatives and during public emergencies; provide specialized writing and editing services; help ministries purchase advertising and graphic design services.
2. **Provide Albertans with two-way access to government:** manage the RITE telephone system; manage the Alberta Government Home Page and Alberta Connects; distribute government news releases; provide technical support for major government news conferences and announcements.
3. **Publish and sell Alberta's laws and other materials:** operate Queen's Printer Bookstores in Edmonton and Calgary.

Our clients are:

- Albertans receiving information from government;
- Queen's Printer Bookstore customers;
- RITE telephone system users; and
- ministry clients using central Bureau and branch services.

Feedback from Bureau staff collected for the *Government of Alberta Core Human Resource Measures Project - 2002 Survey of Employees* shows that:

- 90 per cent of Bureau employees are satisfied in their work as a Government of Alberta employee;
- 99 per cent of Bureau employees understand how their work contributes to the department business plan; and
- 95 per cent feel that the Bureau values the work that they do.

2001-2002 Key Activities

The Public Affairs Bureau seconds staff to communications branches across government where they provide a full range of communications services, including media relations, writing and editing services, communications planning, and special events coordination. The following are examples of the wide range of projects and initiatives done by our staff:

GOAL 1

Increase Communications with Albertans in the Areas They Identify as Top Priorities

Albertans In The Workplace

Created a handbook, *X-Treme Safety, a Survival Guide for Rookies in the Workplace*, to educate young people about safe practices and workplace rights; created an information campaign to promote the value of labour market information to assist Albertans in times of change.

Wildfires

Developed a *FireSmart* campaign to increase awareness so that communities and individuals share the information and tools they need to protect their home from wildfire, and reduce the risk of wildfire losses; ensured Albertans were kept well informed of wildfire situations and forest closures throughout the fire season.

Transportation

Communicated a wide variety of issues to Albertans, including traffic safety and impaired driving, programs for persons with disabilities, and highway construction.

Keeping Consumers Informed

Issued consumer alerts to caution Albertans about unscrupulous businesses and contractors and provided consumer tips for handling sales contracts; provided support for a public consultation to govern the operation of travel clubs; coordinated communications on a new regulation that establishes stronger ground rules for Internet sellers when dealing with Albertans.

September 11, 2001

Provided communications support immediately following the September 11 terrorist attacks in the U.S. and for the Ministerial Task Force on Security; informed all Alberta municipalities electronically of the attack; participated in the communications coordination of the Alberta Emergency Preparedness Partnership, Business Resumption Planning across government and crisis management planning; issued consumer tips on charitable giving for the victims of the terrorist attacks.

Agriculture

Informed Albertans about the threat of Foot and Mouth Disease and helped educate the public about measures they could take to keep the disease out of Canada; informed Albertans about drought, water supply shortages and their effect on agriculture; developed communications strategies to launch a new Alberta Ag Information Centre that gives producers agriculture information and to communicate legislative changes to confined feeding operations.

Alberta on the World Stage

Provided communications support for missions to: eastern Canada, Washington, New York, Los Angeles, Team Canada-West Mission to Texas and California, Asia, Russia and Germany; provided communications support for the 2002 G8 Summit; produced numerous written and multi-media investment and business attraction materials in multiple languages for use by Alberta Economic Development and other government staff to attract international investment to the province.

Education

Provided information to Albertans to keep them informed on issues relating to the teachers' contract negotiations; coordinated a series of major school funding announcements under the *New Century Schools Plan*.

Seniors

Developed and implemented a communications strategy for celebrating the one millionth call to the seniors information line; assisted in developing a CD-Rom that provides detailed information on the Alberta Seniors Benefit Program; developed media advisories and provided media relations support for the Seniors Advisory Council for Alberta's fall tour of seniors' facilities in northern Alberta.

Children's Initiatives

Launched the first-ever transit advertising campaign for the Alberta Child Health Benefit program, which provides free prescription, dental, and optical coverage to children in low-income families; developed a poster and television campaign to raise awareness of Fetal Alcohol Syndrome; developed brochures to raise awareness of issues surrounding child prostitution; implemented communication strategies and developed a web site related to a province-wide consultation on the Child Welfare Act; provided communication and graphic materials support for the Great Kids Awards; assisted with a children's contest inviting youth to create a piece of artwork or write an essay related to their hopes for Alberta's future; provided media relations and graphic art displays for Children's Forum.

Aboriginal Affairs

Planned and executed the Siksika Protocol Signing Ceremony historic event; planned and assisted with the Royal Visit of Princess Sirindhorn of Thailand and the Northern Forum General Assembly that attracted leaders of 23 northern regions from around the world.

Government Committees

Provided strategic communications advice and support for the Education Property Tax Review Committee; provided support on publications for the Policing Review Committee; developed and launched strategies to improve Albertans' access to information about the justice system, including development of teacher resource materials.

Environment

Developed a brochure, *Making Sure It's Safe*, to respond to drinking water quality concerns; provided communication support to the ministry to help ensure Alberta's position on the issue of climate change was represented in national negotiations; co-hosted a three day Youth Eco Forum for an international delegation to learn and exchange information about common environmental issues concerning waste, energy and protected areas; implemented a two-way approach to gather Albertans views on long-term recommendations for the Bighorn area of the province, collecting feedback online; supported public consultation surrounding the province's water strategy.

Health Care

Coordinated communications for a province-wide meningitis immunization campaign; provided 17 regional health authorities with immunization campaign materials; developed communications strategies to ensure awareness of Regional Health Authority elections; developed a communications package preceding and following the release of the Premier's Advisory Council on Health report; coordinated a provincial meningitis hotline which received 2,400 calls between April 2001 and January 2002.

Future Summit

Offered strategic development and planning counsel to the Future Summit including support to regional forums, communications materials and regular updates to all stakeholders.

Fiscal Announcements

Developed a communications plan and roll-out strategy to communicate details of Budget 2001 to Albertans; assisted in organizing a public information awareness event to inform Albertans of the Alberta Heritage Savings Trust Fund; provided information packages for Heritage Fund quarterly reports and annual report.

GOAL 2

Make Government Information More Accessible to Albertans

Drug Benefit Supplement List

In cooperation with other government departments, published an online drug list making it easier for pharmacists, doctors, and clients to receive information on prescription drug coverage.

Low-Income Review Program

Used online surveys, printed discussion guides, and telephone inquiry lines to solicit feedback for the Low-Income Programs; coordinated a series of tele-conference calls with rural media to expand Albertans' awareness of the issues being addressed by the MLA Committee to Review Low-Income Programs.

Workers' Compensation Board

Developed and implemented a communications plan for government's response to recommendations in two reports on the workers' compensation system; developed and implemented a communications plan to involve employers, employees, labour organizations, injured workers and interested third parties in a continuing dialogue on changes to the workers' compensation system.

Alberta Connects

Responded to more than 14,000 e-mail requests for information through Alberta Connects; provided call centre support to departments for over 60,000 calls on a number of initiatives including energy rebates, farm drought assistance, meningitis immunization programs, Low-Income Review and the Future Summit.

ACN Daily News Release Index by E-mail

Changed to electronic distribution, allowing users to subscribe to the daily news release index by e-mail and have it delivered to their desktop at noon each day. The total number of releases in 2001-02 was 1,641.

Community Services

Provided communications services to various community initiatives including: *Barrier Free Transportation – Breaking Down the Barriers Newsletter*; *Little Bow Newsletter*, a semi-annual newsletter informing residents, municipalities and other stakeholders of the progress of the Little Bow water management construction project; Alberta Urban Municipalities Association and Alberta Association of Municipal Districts and Counties conferences; and *Walk the Talk Program*, a traffic safety program for students.

RITE Telephone System

RITE agents handled more than 1.3 million operator-assisted calls to the province-wide toll free 310-0000 government information and referral line; another 5.2 million callers used the direct dial option to complete their calls. Work also continued on improving the online government telephone directory.

Government Website

Developed the site to make it easier to use, encourage public feedback, and to make it a strategic tool when dealing with issues; included over 150 Albertans in focus groups and one-on-one user testing for PAB-created web sites; participated on the government-wide committee to develop and implement cross-government web standards that will give all government web sites a standard look and feel and make it easier for the public to find basic information like telephone numbers and privacy statements.

Alberta One-Window *(Service Alberta)*
Completed a four-month user research project for the cross ministry One-Window initiative to make sure services are convenient and easy to use for Albertans.

Key Announcements
Provided communications support for the Premier's Address, including production, advertising, website design and publication support; designed, printed and distributed the Throne Speech and posted related information on the web.

Online Services
Developed and implemented a detailed communications strategy for the Online Recruitment Service reaching both external and internal audiences; coordinated communications plan for a new online service that permits Albertans to renew their Class-3 passenger vehicle registration electronically; coordinated a provincial meningitis hotline which received 2,400 calls between April 2001 and January 2002.

Videos
Produced and distributed *Destination Alberta*, *Spirit, Innovation and Opportunities*, *IAAF World Championships in Athletics*, and *Alberta House*, videos promoting Alberta; produced and distributed *Alberta Advantage* video and launched the *Alberta Advantage* brand with use guidelines.

Lotteries and Gaming
Improved the Gaming website by adding a section under the Alberta Lottery Fund Information site that provides a comprehensive list of all Alberta Lottery Fund recipients.

Premier's Advisory Council on Health Report
Print and web advertising of the availability of the Report online led to more than 140,000 downloads of the document.

GOAL 3

Improve the Efficiency and Coordination of Communications Across Government

National Child Benefit
Worked with the Canada Customs and Revenue Agency and Alberta Children's Services to mail information about Alberta's supports for low-income families to 248,000 households; participated in developing a website about federal-provincial-territorial initiatives to reduce the depth of child poverty and promote parents' continued employment.

Infrastructure Canada-Alberta Program
Coordinated communications for the Federal-Provincial-Municipal Infrastructure Funding Program.

Strategic Highway Infrastructure Program
Coordinated communication for the Federal-Provincial Highway Funding Program.

Special Places
Developed a communications strategy to inform Albertans regarding the preservation of our natural heritage and the sustainable management of our forests.

Ministry Web Sites
Worked with ministries and provided consultation as they redesigned Internet sites to provide customized access, improved navigation features and streamlined access.

Queen's Printer Bookstore
Relocated the Edmonton storefront operations closer to government centre and downtown customers.

Print and Graphic Design Services
Provided design, production, coordination and delivery for such projects as Energy Deregulation, Health Reform, Premier's Address, Alberta One-Window, Future Summit, Throne Speech and Security in Alberta; continued to provide maintenance and development of the Government of Alberta visual identity program.

GOAL 4

Deliver Products and Services that Allow Us to Meet or Exceed Revenue Projections and Customer Needs

RSA 2000

The Revised Statutes of Alberta (RSA 2000) were completed on schedule, coming into force on January 1, 2002. The last revision was done in 1980. The RSA 2000 was published in several formats including the official RSA 2000 Bound Volumes and on the Queen's Printer Internet web site.

Revenue

The Queen's Printer Revenue for 2001-2002 is $ 2.795 million which exceeded the target of $2.5 million.

On-line Shopping

The Queen's Printer 24 hour on-line bookstore service (electronic commerce) to customers increased the total number of monthly users from 188 (2000-01) to 245 (2001-02). Revenues doubled from $42, 450 (2000-01) to $82,450 (2001-02). The electronic catalogue and subscription service for the Queen's Printer Bookstore products was redesigned and implemented.

◆ *Ministry Expense by Core Business*

MINISTRY OF EXECUTIVE COUNCIL
Expense by Core Business

	2001-02 Budget ($000)	2001-02 Actual ($000)	2000-01 Actual ($000)
Core Business			
Office of the Premier/General Administration	4,918	4,671	4,587
Help government ministries communicate with Albertans	6,238	6,121	6,181
Provide Albertans with two-way access to goverernment	1,525	1,460	1,353
Publish and sell Alberta's laws and other materials	2,488	2,552	1,494
	15,169	**14,804**	**13,615**

EXECUTIVE COUNCIL

Results Analysis

AUDITOR GENERAL
Alberta

Report of the Auditor General on the Results of Applying Specified Auditing Procedures to Key Performance Measures

To the Members of the Legislative Assembly:

I have performed the following procedures in connection with the Ministry of Executive Council's key measures included in the *2001-2002 Annual Report of the Ministry of Executive Council* as presented on pages 27 to 29.

1. Information obtained from an independent source, such as Statistics Canada, was agreed with the information supplied by the stated source. Information provided internally was agreed to the reports from the systems used to develop the information.

2. The calculations which converted source information into reported measures were tested.

3. The appropriateness of the description of each measure's methodology was assessed.

As a result of applying the above procedures, I found no exceptions. However, these procedures do not constitute an audit, and therefore I express no opinion on the key measures included in the *2001-2002 Annual Report of the Ministry of Executive Council.*

Fred J. Dunn

CA
Auditor General

Edmonton, Alberta
June 28, 2002

◆ *Performance Measures - Public Affairs Bureau*

Overview

Core Business
Goal
Measures
1. Help government ministries communicate with Albertans
Increase communications with Albertans in the areas they identify as top priorities
• Public satisfaction with government communications in priority areas
Improve the efficiency and coordination of communications across government
• Government client satisfaction
2. Provide Albertans with two-way access to government
Increase communications with Albertans in the areas they identify as top priorities
• Public satisfaction with government communications in priority areas
• Public satisfaction with government information
Make government information more accessible to Albertans
• Public satisfaction with RITE and Queen's Printer Bookstore
3. Publish and sell Alberta's laws and other materials
Deliver products and services that allow us to meet or exceed revenue projections and customer needs
• Queen's Printer Bookstore customer satisfaction with products
• Maintaining Queen's Printer Bookstore Revenue

Changes to Goal 1 and 2

Work was done this year to refine survey questions related to public satisfaction with government information. The purpose of the changes was to better differentiate between public communications about government activities in priority areas (Goal 1) and information Albertans actively seek out to learn about the programs and services that directly affect them (Goal 2).

Goal one measure highlights:

- When asked to rate overall satisfaction with priority communications, as well as specific elements such as usefulness, timeliness, clarity, accuracy and access, respondents showed an averaged satisfaction rating of 63%. This is the first year that more detailed questions were asked about priority communications.

Goal two measure highlights:

- Respondents were asked to rate their overall satisfaction with government information about the programs and services that directly affect them, as well as their ability to access the government information they need, when they need it. The 2001-02 results show an averaged satisfaction level of 63%.

Other Goals and Measures

There were no significant changes to the survey process and questions for all other measures. The results continue to show high satisfaction ratings among the public and government clients.

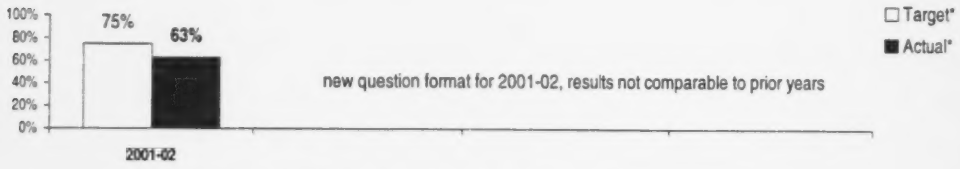
Highlights:

- Increased public satisfaction with the RITE system and Bookstore products and services, rising to 97% from 96% in 2000-01.
- 99% averaged Queen's Printer Bookstore customer satisfaction with available products, up from 97% last year.
- Continued strong satisfaction ratings from government clients, holding at last year's average of 93%.

Results

Public Satisfaction with Government Communications in Priority Areas

This measure is related to the goal of increasing communications with Albertans in the areas they identify as top priorities. It rates Albertans' satisfaction with information they receive about provincial government activities in priority areas. Survey questions were modified this year to allow respondents to define the priority rather than choosing from a predetermined list, in order to make the question more inclusive and relevant for all respondents. Therefore, prior year results have not been included.

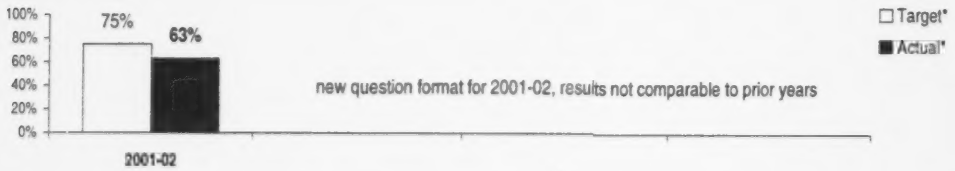


(*represents the total of "very" and "somewhat" satisfied responses) Source: Environics

2001-02 results reflect telephone interviews with 1,003 adult Albertans conducted from May 30 to June 4, 2002. Respondents were randomly selected from across the province. A sample of this size within the given population produces results which are reliable to within plus or minus 3.1% 19 times in 20. Respondents were asked to chose from very satisfied, somewhat satisfied, somewhat dissatisfied or very dissatisfied. No response replies are not included in the calculation of results.

Public Satisfaction with Government Information

This measure is related to the Bureau's goal of making government information more accessible. Survey questions were modified this year to better measure satisfaction with access to information about government programs and services that directly affect the respondent and his/her family. Therefore, prior year's results have not been included. It rates Albertans' overall satisfaction with the information, as well as their ability to access the government information they need, when they need it.

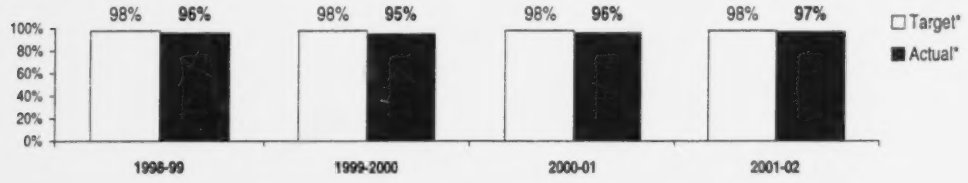


(*represents the total of "very" and "somewhat" satisfied responses) Source: Environics

2001-02 results reflect telephone interviews with 1,003 adult Albertans conducted from May 30 to June 4, 2002. Respondents were randomly selected from across the province. A sample of this size within the given population produces results which are reliable to within plus or minus 3.1% 19 times in 20. Respondents were asked to chose from very satisfied, somewhat satisfied, somewhat dissatisfied or very dissatisfied. No response replies are not included in the calculation of results.

Public Satisfaction with RITE and Queen's Printer Bookstore

This measure relates to the goal of making government information more accessible. It rates the satisfaction levels of Albertans using the RITE telephone system to access government and obtain information. It also measures how satisfied customers are with the services provided by the Queen's Printer Bookstore.



(*represents the total of "very" and "generally" satisfied responses)

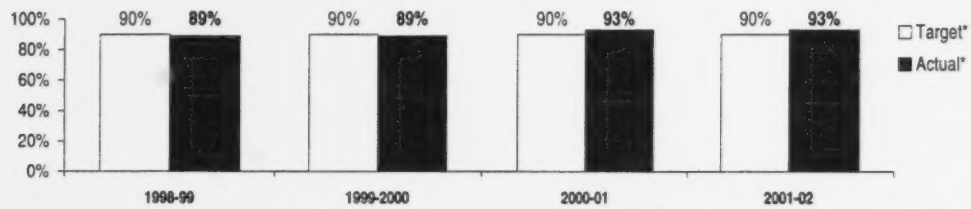
Queen's Printer Bookstore results were obtained through surveys mailed to a selection of customers who had purchased products from the Bookstore in 2001-02 or approxinately one in every 20 customers. Respondents were also provided with a web address and given the option of completing an online version of the survey. Of the 971 surveys sent, 202 were returned by mail and nine were completed online. The survey took place in April and May, 2002

RITE results reflect the responses of 318 system users during telephone interviews conducted between April 29 and May 15, 2002. Those surveyed were selected from a total respondent list of 659 names which was compiled in April and May when RITE users were asked if they would participate in a satisfaction survey.

The surveys were compiled internally by the Bureau. The figures shown reflect the averaged results of multiple questions. Results have also been averaged to give both groups' responses equal weight. Respondents were asked to choose from very satisfied, generally satisfied, not very satisfied or not at all satisfied. "Doesn't Apply" and no response replies are not included in the calculation of results.

Government Client Satisfaction

This measure is related to the goal of improving the coordination and efficiency of communications across government. It rates government client satisfaction levels with the communications services provided by the Bureau.



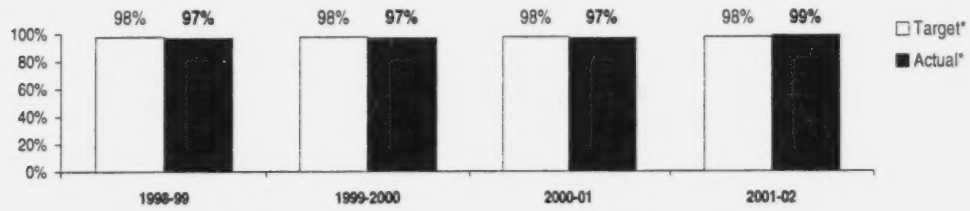
(*represents the total of "very" and "generally" satisfied responses)

Communications Directors provided lists of 670 departmental clients. Clients were contacted via e-mail and provided with a link to a web address that allowed them to complete and submit their surveys online. The survey was conducted in April 2002. Responses were received from 395 clients.

The surveys were compiled internally by the Bureau. The figures shown reflect the averaged results of multiple questions. Respondents were asked to choose from very satisfied, generally satisfied, not very satisfied or not at all satisfied. "Doesn't Apply" and no response replies are not included in the calculation of results.

Customer Satisfaction with Products

This measure is related to the goal of delivering products and services that allow us to meet or exceed revenue projections and customer needs. It rates the satisfaction levels of Queen's Printer Bookstore customers with the products available.

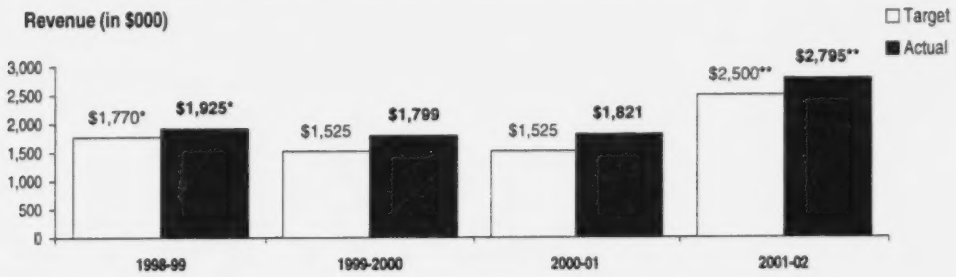


(*represents the total of "very" and "generally" satisfied responses)

The results shown reflect the averaged responses to two specific questions regarding the range of products available and the variety of format options included on the survey of Queen's Printer Bookstore customers (see "Public Satisfaction with RITE and Queen's Printer Bookstore" for methodology).

Maintaining Revenue

This measure is related to the Bureau's goal of delivering products and services that allow us to meet or exceed revenue projections and customer needs. It compares authorized revenue projections with the results actually achieved.



The Public Affairs Bureau generates revenue through the sale of legislation, government publications and other materials from the Queen's Printer Bookstores in Edmonton and Calgary.

Actual revenue results are taken from the audited financial statements of Executive Council.

*Increases in both the revenue target and actuals for 1998-99 are related to sales of the updated *Rules of Court*. A small amount of revenue was also realized in 1998-99 through chargebacks to some government entities for communications services provided by the Government Communications Group. These chargebacks were discontinued in 1999-2000.

**Increases for 2001-02 are related to sales of the *Revised Statutes of Alberta* (RSA2000).

EXECUTIVE COUNCIL

Financial Information

◆ *Financial Information*

Ministry of Executive Council
Financial Statements
March 31, 2002

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AUDITOR GENERAL
Alberta

AUDITOR'S REPORT

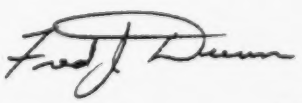
To the Members of the Legislative Assembly

I have audited the statement of financial position of the Ministry of Executive Council as at March 31, 2002 and the statements of operations and changes in financial position for the year then ended. These financial statements are the responsibility of the Ministry's management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

The Ministry is required to follow the corporate government accounting policies and reporting practices established by Alberta Finance, including the following policy that is an exception from Canadian generally accepted accounting principles. Capital assets costing less than $15,000 have been expensed in the year acquired and have not been recognized as an asset in the accompanying statement of financial position. Consequently, the annual amortization of these assets has not been recognized in the statement of operations. In my opinion an amount of approximately $254,000 representing the net book value of these assets as at March 31, 2002, should be recognized in these financial statements. The effect of this understatement of assets is to understate expenses by approximately $14,000 for the year ended March 31, 2002.

In my opinion, except for the effects of the matter discussed in the preceding paragraph, these financial statements present fairly, in all material respects, the financial position of the Ministry of Executive Council as at March 31, 2002 and the results of its operations and the changes in its financial position for the year then ended in accordance with Canadian generally accepted accounting principles.



CA
Auditor General

Edmonton, Alberta
May 23, 2002

MINISTRY OF EXECUTIVE COUNCIL
STATEMENT OF OPERATIONS

Year ended March 31, 2002

(in thousands)

	2002 Budget (Schedule 3)	2002 Actual	2001 Actual
Revenues (Schedule 1)			
Fees, Permits, and Licenses	$ -	$ -	$ 1
Other Revenue	2,500	2,799	1,867
	2,500	2,799	1,868
Expenses Directly Incurred (Note 2b and Schedule 7)			
Voted (Schedules 1, 2, 4)			
Office of the Premier/General Administration	4,918	4,707	4,586
Public Affairs	10,251	10,102	8,812
	15,169	14,809	13,398
Valuation Adjustments			
Provision for Vacation Pay	-	(5)	217
	15,169	14,804	13,615
Net Operating Results	$ (12,669)	$ (12,005)	$ (11,747)

The accompanying notes and schedules are part of these financial statements.

MINISTRY OF EXECUTIVE COUNCIL
STATEMENT OF FINANCIAL POSITION

March 31, 2002

	(in thousands) 2002	2001
ASSETS		
Cash	$ 287	$ 263
Accounts Receivable	190	98
Advances	3	4
Inventory for Resale	572	660
	1,052	$ 1,025
LIABILITIES		
Accounts Payable and Accrued Liabilities	$ 2,194	$ 1,923
Deferred Revenue	57	64
	2,251	$ 1,987
NET LIABILITIES		
Net liabilities at Beginning of Year, As Restated (Note 3)	(962)	(1,638)
Net Operating Results	(12,005)	(11,747)
Net Transfer from General Revenues	11,768	12,423
Net Liabilities at End of Year	(1,199)	(962)
	$ 1,052	$ 1,025

The accompanying notes and schedules are part of these financial statements.

MINISTRY OF EXECUTIVE COUNCIL
STATEMENT OF CHANGES IN FINANCIAL POSITION

Year ended March 31, 2002

	(in thousands) 2002	2001
Operating Transactions:		
Net Operating Results	$ (12,005)	$ (11,747)
Non-cash items		
Valuation Adjustments	(5)	217
	(12,010)	(11,530)
(Increase) in Accounts Receivable	(92)	(17)
Decrease (increase) in Advances	1	(2)
Decrease (increase) in Inventory for Resale	88	(275)
Increase (decrease) in Accounts Payable and Accrued Liabilities	276	(551)
(Decrease) in Deferred Revenue	(7)	(10)
Cash Used by Operating Transactions	(11,744)	(12,385)
Financing Transactions		
Net Transfer from General Revenues	11,768	12,423
Net Cash Provided	24	38
Cash, Beginning of Year	263	225
Cash, End of Year	$ 287	$ 263

The accompanying notes and schedules are part of these financial statements

MINISTRY OF EXECUTIVE COUNCIL
NOTES TO THE FINANCIAL STATEMENTS
Year Ended March 31, 2002

NOTE 1 AUTHORITY

The Ministry of Executive Council operates under the authority of the Government Organization Act, Chapter G-10, Revised Statutes of Alberta 2000.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND REPORTING PRACTICES

These financial statements are prepared in accordance with the following accounting policies that have been established by government for all ministries. The recommendations of the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants are the primary source for the disclosed basis of accounting. Recommendations of the Accounting Standards Board of the Canadian Institute of Chartered Accountants, other authoritative pronouncements, accounting literature, and published financial statements relating to either the public sector or analogous situations in the private sector are used to supplement the recommendations of the Public Sector Accounting Board where it is considered appropriate.

(a) Reporting Entity

The reporting entity is the Ministry of Executive Council. This entity consists of the activities of the Office of the Premier/General Administration and Public Affairs Bureau.

All departments of the Government of Alberta operate within the General Revenue Fund (the Fund). The Fund is administrated by the Minister of Finance. All cash receipts of departments are deposited into the Fund and all cash disbursements made by departments are paid from the Fund. Net transfer to/from General Revenues is the difference between all cash receipts and all cash disbursements made.

(b) Basis of Financial Reporting

Revenues

All revenues are reported on the accrual method of accounting. Cash received for which goods or services have not been provided by year end is recorded as unearned revenue.

Internal Government Transfers

Internal government transfers are transfers between entities within the government reporting entity where the entity making the transfer does not receive any goods or services directly in return.

Dedicated Revenue
Dedicated revenue initiatives provide a basis for authorizing spending. Dedicated revenues must be shown as credits or recoveries in the details of the Government Estimates for a supply vote. If actual dedicated revenues are less than budget and total voted expenses are not reduced by an amount sufficient to cover the deficiency in dedicated revenues, the following year's voted expenses are encumbered. If actual dedicated revenues exceed budget, the Ministry may, with the approval of the Treasury Board, use the excess revenue to fund additional expenses on the program. Schedule 1 discloses information on the Ministry's dedicated revenue initiative.

Expenses
Directly Incurred
Directly incurred expenses are those costs the Ministry has primary responsibility and accountability for, as reflected in the Government's budget documents.

Directly incurred expenses include:
- amortization of capital assets.
- pension costs which comprise the costs of employer contributions for current service of employees during the year.
- valuation adjustments which include changes in the valuation allowances used to reflect financial assets at their net recoverable or other appropriate value. Valuation adjustments also represent the change in management's estimate of future payments arising from obligations relating to vacation pay, guarantees and indemnities.

Incurred by Others
Services contributed by other entities in support of the Ministry operations are disclosed in Schedule 7.

Assets
Financial assets of the Ministry are limited to financial claims, such as advances to and receivables from other organizations, employees and other individuals as well as inventories held for resale. Inventories consist of statutes, pamphlets and other publications held for resale. Inventories are valued at the lower of cost or net realizable value.

Assets acquired by right are not included. Capital assets of the Ministry are recorded at historical cost and amortized on a straight-line basis over the estimated useful lives of the assets. The threshold for capitalizing new systems development is $100,000 and the threshold for all other capital assets is $15,000. All land is capitalized. The Ministry has no capital assets that meet these thresholds.

Liabilities
Liabilities represent all financial claims payable by the Ministry at fiscal year end.

Net Liabilities
Net liabilities represents the difference between the value of assets held by the Ministry and its liabilities.

Valuation of Financial Assets and Liabilities
Fair value is the amount of consideration agreed upon in an arm's length transaction between knowledgeable, willing parties who are under no compulsion to act.

The fair values of accounts receivable, advances, accounts payable and accrued liabilities, are estimated to approximate their book values.

NOTE 3 GOVERNMENT RESTRUCTURING

As a result of government restructuring announced on March 15, 2001, there were the following changes in the responsibilities of the Ministry:

- The responsibility for the Alberta Corporate Service Centre was transferred to Government Services.
- The responsibility for the Alberta Order of Excellence Act was transferred to Executive Council from Community Development.
- Comparatives for 2001 have been restated as if the Ministry had always been assigned its current responsibilities.

NOTE 4 DEFINED BENEFIT PLANS
(in thousands)

The Ministry participates in the multiemployer pension plans, Management Employees Pension Plan and Public Service Pension Plan. The Ministry also participates in the multiemployer Supplementary Retirement Plan for Public Service Managers. The expense for these pension plans is equivalent to the annual contribution of $846 for the year ended March 31, 2002 (2001 - $762).

At December 31, 2001, the Management Employees Pension Plan reported a surplus of $5,338 (2000-$170,858) and the Public Service Pension Plan reported a surplus of $320,487 (2000-$635,084). At December 31, 2001, the Supplementary Retirement Plan for Public Service Managers had a deficiency of $399 (2000- surplus $180).

The Ministry also participates in two multiemployer Long Term Disability Income Continuance Plans. At March 31, 2002, the Bargaining Unit Plan reported an actuarial deficiency of $8,646 (2001 - $12,710) and the Management, Opted Out and Excluded Plan an actuarial deficiency of $2,656 (2001 -$4,583). The expense for these two plans is limited to employer's annual contributions for the year.

NOTE 5 COMPARATIVE FIGURES

Certain 2001 figures have been reclassified to conform to the 2002 presentation.

NOTE 6 APPROVAL OF FINANCIAL STATEMENTS

The financial statements were approved by the Senior Financial Officer and the Deputy Minister.

MINISTRY OF EXECUTIVE COUNCIL
SCHEDULE TO FINANCIAL STATEMENTS **Schedule 1**

Dedicated Revenue Initiatives

Year ended March 31, 2002

(in thousands)

	2002		
	Authorized Dedicated Revenues	Actual Dedicated Revenues	Excess
Public Affairs			
2.0.4 Queen's Printer Bookstores - Revenue	$ (2,500)	$ (2,795)	$ 295
	$ (2,500)	$ (2,795)	$ 295

2.0.4 The Queen's Printer Bookstore generates revenue through the sale of legislation documents and other government publications.

The revenue and expenses of these initiatives are included in the Ministry's revenues and expenses.

MINISTRY OF EXECUTIVE COUNCIL
SCHEDULE TO FINANCIAL STATEMENTS **Schedule 2**

Expenses - Directly Incurred Detailed by Object

Year ended March 31, 2002

(in thousands)

	2002 Budget	2002 Actual	2001 Actual
Voted:			
Salaries, Wages and Employee Benefits	$ 11,634	$ 11,368	$ 10,778
Supplies and Services	3,394	3,274	2,421
Supplies and Services from Support Service Arrangements with Related Parties (a)	-	30	71
Financial Transactions and Other	141	137	128
Total Voted Expenses	$ 15,169	$ 14,809	$ 13,398

(a) The Ministry receives financial reporting services from the Department of Finance.

MINISTRY OF EXECUTIVE COUNCIL
SCHEDULE TO FINANCIAL STATEMENTS **Schedule 3**

Budget

Year ended March 31, 2002

	(in thousands) **2001-2002** Estimates
Revenues:	
Other Revenue	$ (2,500)
	(2,500)
Expenses - Directly Incurred:	
Voted Expenses	
Office of the Premier/General Administration	4,918
Public Affairs	10,251
	15,169
Statutory Expenses	
Valuation Adjustments	
Provision for Vacation Pay	-
Total Expenses	15,169
Net Operating Results	$ 12,669

MINISTRY OF EXECUTIVE COUNCIL
SCHEDULE TO FINANCIAL STATEMENTS

Schedule 4

Comparison of Expenses - Directly Incurred by Element to Authorized Budget

Year ended March 31, 2002

	2001-2002 Estimates	(in thousands) 2001-2002 (a) Actual Expense	Unexpended (Over Expended)
Voted Expense			
Office of the Premier/General Administration			
1.0.1 Office of the Premier/General Administration	$ 4,663	$ 4,502	$ 161
1.0.2 Office of the Lieutenant Govenor	255	205	50
	4,918	4,707	211
Public Affairs			
2.0.1 Administrative Services	941	1,075	(134)
2.0.2 Communication Services	5,036	4,793	243
2.0.3 Communications Technologies	602	598	4
2.0.4 Queen's Printer Bookstores	2,332	2,369	(37)
2.0.5 Publishing Services	589	566	23
2.0.6 RITE System	751	701	50
	10,251	10,102	149
Total Voted Expenses	$ 15,169	$ 14,809	$ 360
Statutory Expenses:			
Valuation Adjustments	$ -	$ (5)	$ 5
	$ -	$ (5)	$ 5
Non-Budgetary Disbursements			
Public Affairs			
2.0.7 Queen's Printer Bookstore Inventory	$ 1,000	$ 975	$ 25
	$ 1,000	$ 975	$ 25

(a) Includes achievement bonus of $265

MINISTRY OF EXECUTIVE COUNCIL
SCHEDULE TO FINANCIAL STATEMENTS **Schedule 5**

Salary and Benefits Disclosure

Year Ended March 31, 2002

	2002			2001
	Salary (1)	Benefits & Allowances (2)	Total	Total
	$	$	$	$
Senior Officials				
Deputy Minister (3) (4)	200,191	75,714	275,905	251,112
Chief of Staff (3) (4)	151,515	51,474	202,989	190,111
Director, Southern Alberta Office (4)	101,216	23,335	124,551	118,392
Deputy Secretary to Cabinet (4)	140,433	36,562	176,995	158,941
Director of Communications	106,940	30,423	137,363	112,734
Deputy Chief of Staff	95,924	19,563	115,487	98,908
Managing Director, Public Affairs Bureau (3) (4)	137,393	36,005	173,398	185,612
Executives				
Office of the Premier/General Administration				
Chief of Protocol (3)	82,694	13,464	96,158	110,772
Executive Director, Policy Coordination	87,098	13,667	100,765	94,847
Public Affairs Bureau				
Executive Director, Communications Resources	100,768	21,179	121,947	119,358
Executive Director, Corporate Communications (3)	113,046	31,034	144,080	102,771
Director, Human Resources and Administration (3)	90,096	14,991	105,087	109,219

Prepared in accordance with Treasury Board Directive 12/98

Total salary and benefits relating to a position are disclosed.

Notes:

(1) Salary includes regular base pay, bonuses, overtime and lump sum payments.

(2) Benefits and allowances include the government 's share of all employee benefits and contributions or payments made on behalf of employees including pension, health care, dental coverage, group life insurance, short and long term disability plans, WCB premiums, professional memberships and tuition fees.

(3) Benefits and allowances includes the following vacation payouts:
Deputy Minister $11,057 (2001 $ 9,013); Chief of Staff $8,694 (2001 $11,655); Director of Communications $5,463 (2001 $NIL); Managing Director, Public Affairs Bureau $NIL (2001 $4,517); Chief of Protocol $NIL (2001 $3,326); Executive Director, Corporate Communications $4,425 (2001 $3,730); Director, Human Resources and Administration $NIL (2001 $4,724).

(4) Automobile provided, no dollar amount included in benefits and allowances. Includes payments in lieu of provision of an automobile where the employee was eligible for an automobile but chose not to take it.

MINISTRY OF EXECUTIVE COUNCIL
SCHEDULE TO FINANCIAL STATEMENTS **Schedule 6**

Related Party Transactions

Year ended March 31, 2002

Related parties are those entities consolidated or accounted for on a modified equity basis in the Province of Alberta's financial statements. Related parties also include management in the Ministry.

The Ministry and its employees paid or collected certain taxes and fees set by regulation for permits, licenses and other charges. These amounts were incurred in the normal course of business, reflect charges applicable to all users, and have been excluded from this Schedule.

The Ministry had the following transactions with related parties recorded on the Statement of Operations at the amount of consideration agreed upon between the related parties:

	Other Entities (in thousands)	
	2002	**2001**
Revenues:		
Other	$ 349	$ 158
	$ 349	$ 158
Expenses directly incurred:		
Other Services	$ 457	$ 242
	$ 457	$ 242
Receivable from	$ 1	$ -

The above transactions do not include support service arrangement transactions disclosed in Schedule 2.

The Ministry also had the following transactions with related parties for which no consideration was exchanged. The amounts for these related party transactions are estimated based on the costs incurred by the service provider to provide the service. These amounts are not recorded in the financial statements and are disclosed in Schedule 7.

	Other Entities	
	2002	**2001**
Revenues:		
Other	$ -	$ -
	$ -	$ -
Expenses - Incurred by Others		
Accommodation	$ 697	$ 588
Legal	21	24
Air Transportation	1,510	1,151
	$ 2,228	$ 1,763

MINISTRY OF EXECUTIVE COUNCIL
SCHEDULE TO FINANCIAL STATEMENTS

Schedule 7

Allocated Costs

Year Ended March 31, 2002
(in thousands)

	2002						2001
		Expenses - Incurred by Others			Valuation Adjustments		
Program	Expenses (1)	Accommodation Costs (2)	Legal Services (3)	Air Transportation	Vacation Pay	Total Expenses	Total Expenses
Office of the Premier/General Administration	$ 4,707	$ 41	$ 11	$ 1,510	$ (36)	$ 6,233	$ 5,753
Public Affairs	10,102	656	10	-	31	10,799	9,624
	$ 14,809	$ 697	$ 21	$ 1,510	$ (5)	$ 17,032	$ 15,377

1) Expenses - Directly Incurred as per Statement of Operations, excluding valuation adjustments.
2) Costs shown for Acommodation (includes grants in lieu of taxes) on Schedule 6, allocated by square footage.
3) Costs shown for Legal Services on Schedule 6, allocated by estimated costs incurred by each program.

◆ *ALPHABETICAL LIST OF ENTITIES' FINANCIAL STATEMENTS IN MINISTRY 2001-02 ANNUAL REPORTS*

ENTITIES INCLUDED IN THE CONSOLIDATED GOVERNMENT REPORTING ENTITY

Ministry, Department, Fund or Agency	*Ministry Annual Report*
Agriculture Financial Services Corporation	Agriculture, Food and Rural Development
Alberta Alcohol and Drug Abuse Commission	Health and Wellness
Alberta Dairy Control Board	Agriculture, Food and Rural Development
Alberta Energy and Utilities Board	Energy
Alberta Foundation for the Arts	Community Development
Alberta Gaming and Liquor Commission	Gaming
Alberta Government Telephones Commission, The	Finance
Alberta Heritage Foundation for Medical Research Endowment Fund	Revenue
Alberta Heritage Savings Trust Fund	Revenue
Alberta Heritage Scholarship Fund	Revenue
Alberta Heritage Science and Engineering Research Endowment Fund	Revenue
Alberta Historical Resources Foundation, The	Community Development
Alberta Insurance Council	Finance
Alberta Municipal Financing Corporation	Finance
Alberta Opportunity Company	Agriculture, Food and Rural Development
Alberta Pensions Administration Corporation	Finance
Alberta Petroleum Marketing Commission	Energy
Alberta Research Council Inc.	Innovation and Science
Alberta Risk Management Fund	Revenue
Alberta School Foundation Fund	Learning
Alberta Science and Research Authority	Innovation and Science
Alberta Securities Commission	Revenue
Alberta Social Housing Corporation	Seniors
Alberta Sport, Recreation, Parks and Wildlife Foundation	Community Development
Alberta Treasury Branches	Finance
ATB Investment Services Inc.	Finance
Child and Family Services Authorities:	Children's Services
Awasak Child and Family Services Authority	
Calgary Rocky View Child and Family Services Authority	
Child and Family Services Authority Region 13	
Child and Family Services Authority Region 14	
Diamond Willow Child and Family Services Authority	
Hearthstone Child and Family Services Authority	
Keystone Child and Family Services Authority	
Ma' Mowe Capital Region Child and Family Services Authority	
Metis Settlements Child and Family Services Authority	
Neegan Awas'sak Child and Family Services Authority	
Ribstone Child and Family Services Authority	
Sakaigun Asky Child and Family Services Authority	
Sakaw-Askiy Child and Family Services Authority	
Silver Birch Child and Family Services Authority	
Southeast Alberta Child and Family Services Authority	
Sun Country Child and Family Services Authority	
West Yellowhead Child and Family Services Authority	
Windsong Child and Family Services Authority	
Credit Union Deposit Guarantee Corporation	Finance
Crop Reinsurance Fund of Alberta	Agriculture, Food and Rural Development

ENTITIES INCLUDED IN THE CONSOLIDATED GOVERNMENT REPORTING ENTITY

Department of Agriculture, Food and Rural Development	Agriculture, Food and Rural Development
Department of Children's Services	Children's Services
Department of Community Development	Community Development
Department of Energy	Energy
Department of Finance	Finance
Department of Gaming	Gaming
Department of Health and Wellness	Health and Wellness
Department of Innovation and Science	Innovation and Science
Department of Learning	Learning
Department of Revenue	Revenue
Department of Seniors	Seniors
Department of Solicitor General	Solicitor General
Department of Sustainable Resource Development	Sustainable Resource Development
Environmental Protection and Enhancement Fund	Sustainable Resource Development
Gainers Inc.	Finance
Government House Foundation, The	Community Development
Historic Resources Fund	Community Development
Human Rights, Citizenship and Multiculturalism Education Fund	Community Development
iCore Inc.	Innovation and Science
Lottery Fund	Gaming
Ministry of Aboriginal Affairs and Northern Development[1]	Aboriginal Affairs and Northern Development
Ministry of Agriculture, Food and Rural Development	Agriculture, Food and Rural Development
Ministry of Children's Services	Children's Services
Ministry of Community Development	Community Development
Ministry of Economic Development[1]	Economic Development
Ministry of Energy	Energy
Ministry of Environment[1]	Environment
Ministry of Finance	Finance
Ministry of Executive Council[1]	Executive Council
Ministry of Gaming	Gaming
Ministry of Government Services[1]	Government Services
Ministry of Health and Wellness	Health and Wellness
Ministry of Human Resources and Employment[1]	Human Resources and Employment
Ministry of Infrastructure[1]	Infrastructure
Ministry of Innovation and Science	Innovation and Science
Ministry of International and Intergovernmental Relations[1]	International and Intergovernmental Relations
Ministry of Justice[1]	Justice
Ministry of Learning	Learning
Ministry of Municipal Affairs[1]	Municipal Affairs
Ministry of Revenue	Revenue
Ministry of Seniors	Seniors
Ministry of Solicitor General	Solicitor General
Ministry of Sustainable Resource Development	Sustainable Resource Development
Ministry of Transportation[1]	Transportation
N.A. Properties (1994) Ltd.	Finance
Natural Resources Conservation Board	Sustainable Resource Development

[1] Ministry includes only the department so separate department financial statements are not necessary.

ENTITIES INCLUDED IN THE CONSOLIDATED GOVERNMENT REPORTING ENTITY

Persons with Developmental Disabilities Community Boards	
Calgary Community Board	Community Development
Central Community Board	Community Development
Edmonton Community Board	Community Development
Northeast Community Board	Community Development
Northwest Community Board	Community Development
South Community Board	Community Development
Persons with Developmental Disabilities Foundations[2]	Community Development
Persons with Developmental Disabilities Michener Centre Facility Board	Community Development
Persons with Developmental Disabilities Provincial Board	Community Development
Provincial Judges and Masters in Chambers Reserve Fund	Finance
S C Financial Ltd.	Finance
Supplementary Retirement Plan Reserve Fund	Finance
Victims of Crime Fund	Solicitor General
Wild Rose Foundation, The	Community Development

ENTITIES NOT INCLUDED IN THE CONSOLIDATED GOVERNMENT REPORTING ENTITY

Fund or Agency	*Ministry Annual Report*
Alberta Cancer Board	Health and Wellness
Alberta Foundation for Health Research	Innovation and Science
Alberta Heritage Foundation for Medical Research	Innovation and Science
Alberta Heritage Foundation for Science and Engineering Research	Innovation and Science
Alberta Mental Health Board	Health and Wellness
Alberta Teachers' Retirement Fund Board	Learning
Improvement Districts' Trust Account	Municipal Affairs
Local Authorities Pension Plan	Finance
Long-Term Disability Income Continuance Plan -Bargaining Unit	Human Resources and Employment
Long-Term Disability Income Continuance Plan -Management, Opted Out and Excluded	Human Resources and Employment
Management Employees Pension Plan	Finance
Provincial Judges and Masters in Chambers Pension Plan	Finance
Public Post Secondary Institutions	Learning
Public Service Management (Closed Membership) Pension Plan	Finance
Public Service Pension Plan	Finance
Regional Health Authorities	Health and Wellness
School Boards	Learning
Special Areas Trust Account, The	Municipal Affairs
Special Forces Pension Plan	Finance
Supplementary Retirement Plan for Provincial Judges and Masters in Chambers	Finance
Supplementary Retirement Plan for Public Service Managers	Finance
Universities Academic Pension Plan	Finance
Workers' Compensation Board	Human Resources and Employment

[2] Dissolved June 2001

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